



Annual Report 2012

Targeted Development for Palestinians



Contents

GREETINGS	4
NGO DEVELOPMENT CENTER 2012	7
ACHIEVEMENTS & OUTREACH HIGHLIGHTS OF 2012	10
PALESTINIAN NGO IV PROJECT	12
HUMAN RIGHTS AND GOOD GOVERNANCE SECRETARIAT	16
TARGETED DEVELOPMENT FOR PALESTINIANS	19
SUCCESS STORIES	22
FINANCE and DISBURSEMENT	27
CONTACT	38

Greetings

2012 – Year of Innovation

2012 was a year of innovation for NDC. We launched a new funding mechanism that supports innovative approaches to development within the Palestinian NGO sector, and implemented an ambitious targeted capacity-building program, which assisted 77 NGOs. NDC also maintained its commitment to encouraging precedent-setting impact within the NGO sector. The Palestinian NGO Strategic Framework, initiated by NDC in partnership with the four Palestinian NGO Networks was developed following extensive consultation with the private and public sectors, NGOs, academia, and the general public. We believe a strategic framework for the NGO sector has the potential to enhance the impact of development on Palestinian society. Our focus on the immediate requirements of our people as well as the long-term health of the sector defines the NDC mission. We serve the poor and marginalized, and partner with NGOs to ensure the needs of the Palestinian people are more effectively met.

Capacity-building was a particularly active feature of NDC's work in 2012. We initiated an extensive capacity-building program in the human rights and good governance sector aimed at providing targeted assistance in the areas of financial management, good governance and new media to 48 NGOs. NDC also implemented a coaching and technical assistance program for 29 NGOs in the West Bank and Gaza focusing on the principles of the Palestinian NGO Code of Conduct. In 2013, we will continue to encourage best practices and will work in partnership with the Code Coalition and the NGO community to develop a mechanism for monitoring compliance with the Code of Conduct. Sustainable development requires a vibrant, flexible and transparent sector. The implementation of the Code of Conduct is an essential part of this process.

New ideas can enliven and improve the delivery of essential services to Palestinian society, and NDC has sought to pilot ground-breaking projects through the use of a new funding program - appropriately called Innovation Grants. In 2012, three Innovation Grants were disbursed to NGOs embarking on progressive and forward-looking projects in healthcare, youth support, and economic development. At NDC we hope to continue to support non-traditional ideas that show potential for enriching approaches to development.

In another first for 2012, NDC facilitated a multi-stakeholder partnership to target a vulnerable community in an extremely isolated and underserved area. The partnership enabled a multi-sectoral approach to ensure a comprehensive solution was found for the varied problems facing the village of Beit Skarya - the project combined house restoration and women's empowerment and employment. The initiative was so successful the second phase will see expanded partnerships in agricultural development, economic development and psychological counseling.

We are driven by our conviction to support the most vulnerable in our society, proud of the achievements of 2012, and excited to see the long-term impact of some of the systems we have established. We would like to thank our donors for their continued commitment to Palestinian society and our partners for the fantastic services they provide to the Palestinian people. Finally, thank you to the NDC team who work tirelessly to achieve intended results. With the help of our partners, donors and friends, we look forward to 2013 and future opportunities for NDC to work towards a more integrated, accountable and responsive Palestinian NGO sector.

Zahi Khouri
Chairman



Ghassan Kasabreh
Director





Empowerment Grant	
Project Title : Rehabilitation of destroyed agricultural land to affected farmers by land owners in the border areas of the governorates of Khan-Younis and Rafah.	مشروع إعادة تأهيل الأراضي الزراعية المدمرة في المناطق الحدودية لملاكها في محافظتي خان يونس ورفح.
Donor : The Agence Francaise De Developpement	الوكالة الفرنسية للتعاون والتنمية
Project Management : NGO Development Center	مركز التطوير والتنمية الفلسطينية
Beneficiary NGO : Kutza a Permaculture Center Ass.	جمعية مركز الزراعة البيئية
Duration Period : (8) Months	مدة التنفيذ : 8 أشهر
Start Date : 1-February-2012	بتاريخ 1 فبراير 2012

NGO DEVELOPMENT
CENTER 2012

NGO DEVELOPMENT CENTER 2012

VISION

“An effective NGO sector which contributes to building Palestinian civil society.”

MISSION

The NGO Development Center (NDC) is a non-profit, non-governmental organization established to institute a sustainable Palestinian mechanism for the provision of support to the NGO sector. By providing technical and financial support, NDC works to improve the capacity of Palestinian NGOs to deliver quality services (especially to the poor and the marginalized), to enhance organizational self-reliance and to empower partner NGOs to be more sustainable. NDC also contributes towards the development of the NGO sector as a whole by facilitating the sharing and exchange of information and experience, supporting research and policy development, and strengthening the relationship between NGOs and development partners.

OBJECTIVES

- Establishing NDC as a main mechanism for supporting and developing the NGO sector and its institutions.
- Supporting NGOs to provide quality services that are responsive to the priorities of Palestinian society.
- An efficient NGO sector capable of influencing, and contributing to, the formulation of national policies and development plans.
- An NGO Development Center consistently improving its internal organizational capacity and competence in responding to the various needs of the community.
- The continuous enhancement of NDC’s financial and administrative capabilities.

GOVERNANCE

NDC is governed by a policy Board of Directors that provides guidance and oversight to NDC. The current thirteen members represent a stratum of economic, academic and civil society experts. The board is elected once every three years by the General Assembly. The 31 member General Assembly encompasses members of the four main NGO networks in Palestine—namely, the Palestinian NGO Network (PNGO), the Union of Charitable Societies, the Palestinian National Institute for NGOs, and the General Palestinian Union for NGOs in Gaza. The General Assembly also includes members of the academia, the private sector and NGO experts.

BOARD OF DIRECTORS

Mr. Zahi Khouri - Chairperson

Mr. Abdel Kareem Ashour - Deputy Chairperson

Dr. Mohammed Shadid - Treasurer

Dr. Suleiman Al Khalil - Secretary

Mr. Fahmi Shalaldehy

Mr. Mohammed Munther Al Rayes

Mr. Sufian Mushasha

Mr. Fahmi Seyam

Mr. Salah Al Saqqa

Mr. Issam Abu Aruri

Mr. Abdalmajid Swaitii

Mrs. Safa Abu Asab

Mr. Hashim Al Shawa

NDC Director: Mr. Ghassan Kasabreh

Legal Advisor: Mr. Rasem Kamal

Internal Auditor: Al Wafa’ Co. For Financial Consulting and Accounting Services

External Auditor:

 **ERNST & YOUNG**

Achievements & Outreach Highlights of 2012

- Initiated the Innovation Grants funding window for 3 NGOs implementing precedent-setting approaches to development.
- Eight new Core Funding grants and 9 other Special grants were awarded to NGOs as part of the Human Rights and Good Governance Secretariat.
- NDC engaged in intensive collaborative work to shape the Palestinian NGO Strategic Framework.
- Successful implementation of an innovative multi-sectoral, multi-stakeholder Pilot Project in Area C (Beit Skarya) – including house rehabilitation and women empowerment initiatives.
- PalTel Initiative 2012 provided 250 PCs (including 23 full computer labs) to 46 NGOs in the West Bank, Gaza and East Jerusalem.
- 97% of NGOs receiving technical assistance are now implementing accountability and transparency standards as defined in the Code of Conduct, and 90% have made their annual financial statements public.
- Masader Portal now has 978 registered NGOs and 12,540 registered users, making this a significant platform for networking.
- NDC's total disbursements for 2012 reached USD 10,517,176.



Signing day for 3 Innovation Grants.

Some highlights of 2012 made possible through the financial and technical support to our partner NGOs:

- An intensive care unit at Al Amal Hospital in Jenin is equipped and operational.
- Over 700 classes in Arabic, English, and Math were provided to young mothers in Nablus.
- 6 school libraries were developed, with trained librarians in public schools in Gaza benefitting 10,300 children in Gaza.
- Nearly 2000 dunums of agricultural land have been reclaimed in Gaza.
- The income of over 100 families in Hebron Governorate was improved through the provision of over 300 sheep through our partnership with PARC.
- NGO partners working in human rights were successful in facilitating the reunification of 366 families in East Jerusalem and Gaza.

“[Previously] the library class was tiring for us and I was supposed to wait patiently in the library until the class ends; but now I am happy to read and enjoy the nice decoration and the comfortable furniture for hours without feeling bored...now I go on daily basis to the library and I wish the class did not end. I would like 2 library classes each day!”



Fourth Grade student Rawan Abdo, Al Zaytoon Girls Primary School, Gaza

PALESTINIAN NGO IV PROJECT

“The provision of social services (to the poor, vulnerable or marginalized) through Palestinian NGOs and strengthening of the institutional capacity of these organizations.”

Grants...Innovative Support for Sustainable Development

Three distinct funding windows are provided by the Palestinian NGO IV Project (PNGO IV). The Empowerment Grants support experienced NGOs in order to improve social services. These partner NGOs target vulnerable groups and the most marginalized geographical areas (particularly East Jerusalem, Gaza, and Area C). Mentoring Grants demonstrate NDC’s commitment to sustainable development. Well established NGOs are partnered with a number of small community based organizations (CBOs) to improve the provision of services and channeling of technical expertise and organizational best practice. In 2012 both these funding windows have continued to serve Palestinians.

A total of seventeen NGOs (5 in the West Bank, 12 in Gaza) who received empowerment grants at the beginning of PNGO IV have completed their projects. The focus of these organizations ranges from elderly services and medical support, to youth education and agricultural development. Such diversity is indicative of the wide range of development sectors that NDC serves.



Patient’s Friends Society – Al Amal Hospital...Provision of Equipment for ICU Unit, Incubators for the Maternity Department, and beds for Al Amal Hospital (Jenin)

The Innovation Grants are a new feature of the PNGO projects. It is a particularly exciting funding mechanism that supports non-traditional approaches that show a heightened potential for success and precedent-setting impact. NDC strongly believes that development must be proactive and innovative in responding to the myriad challenges facing Palestinian society. Three NGOs have been selected and look set to introduce some ground-breaking services to Palestine. Bethlehem’s **Al Sadeel**



Hebron Blind Charitable Society ...Developing teaching methods for visually impaired children at Hebron Blind Charitable Society School. (Hebron)

Society for Palliative Care for Cancer Patients focuses on providing patient and family education and support in Beit Jala hospital, staff education and training, and public awareness programs. **Elia Association for Youth**, based in East Jerusalem, promotes the tourism sector in the old city through the dissemination of media and marketing expertise. The development of an online store will provide small businesses with an inexpensive vehicle with which to expand sales and contribute to the local economy. Finally, **Al Malath Charitable Society** will introduce the first Snoezelen room (controlled multi-sensory environment) to Palestine. This innovative treatment space for children and adults with learning disabilities will be available for other NGOs and patients throughout the West Bank.

In conjunction with NDC’s progressive approach to grant making, 2012 is the first year that NDC has implemented a partnership model specifically involving four distinct stakeholders (Palestinian Authority, L’Agence Française de Développement, NDC, and NGOs – **Young Men’s Christian Association** (YMCA) and **Riwaq**) to support a severely marginalized community. Beit Skarya in the Bethlehem Governorate suffers from a chronic lack of social services, economic independence, and secure housing. During the first phase of this development partnership facilitated and managed by NDC a house rehabilitation project (Riwaq) and women empowerment program (YMCA) were successfully completed. In the second phase, the **Arab Center for Agriculture Development** (ACAD) will introduce an economic development initiative focusing on small and micro-finance. The YMCA will implement a land rehabilitation project and the Palestinian Counseling Center (PCC) will implement a psycho-social intervention targeting the community of Beit Skaria.

NDC’s Grants department is evolving with an ever increasing focus on targeted development initiatives responding to the most vulnerable and the utilization of skills offered by a variety of stakeholders in Palestinian society.



NDC engages NGOs at a workshop on the Palestinian NGO Code of Conduct.

Sector Development Program...Building Capacity –Serving the Sector

It is five years since the Code Coalition launched the Palestinian NGO Code of Conduct. Much progress and has been made and the code remains a beacon for sector-wide best practice throughout the region. The coalition (comprised of the four Palestinian NGO networks and NDC) continues to promote the standards of the code. In 2012 a Coaching Technical Assistance (CTA) program for twenty nine NGOs (nineteen in the West Bank, and ten in Gaza) was completed. NDC has witnessed a significant increase in compliance with the code and is continuing to develop, in partnership with the NGO networks, a mechanism which will specifically focus on the implementation of the code.

NDC is also delighted to have completed two projects with Palestinian thematic networks. PENGON (Palestinian Environmental NGOs Network – as well as Friends of the Earth chapter in Palestine) and Sharakeh (Palestinian Network for Small- and Micro-Finance) have completed capacity building programs aimed at building the role of each network and their connection to members and beneficiaries. PENGON has successfully lobbied enactment of an environmental law in Palestine and a special compliance force (Environmental Police) has been formed to implement the legislation. Sharakeh launched an online calculation system for beneficiaries looking to secure micro-credit loans, as well as the first code of ethics for micro-finance organizations. These achievements demonstrate the great innovative potential of thematic networks in Palestine.

NDC engaged in a private sector partnership with PalTel Group Foundation to implement the PC Initiative for the second year. Twenty-three NGOs received computer labs, and forty-six received computers for their administrative work. As part of the initiative, NDC was also able to provide NGOs

with training on using NDC's Masader Portal (www.masader.ps) to allow them to create webpages and publish their information online.

NDC recognizes the need for progressive approaches to NGO development and are committed to establishing an expert, cooperative and capable sector. The SDP successfully engaged Palestinian NGOs and various development actors throughout 2012 to produce the Palestinian NGO Strategic Framework (2013-2017). NDC formed a steering committee (comprised of the four Palestinian NGO networks – with NDC acting as the secretariat) ensuring the democratic involvement of the sector in each and every part of the consultative process through extensive discussions with representatives from NGOs, NGO networks, and the private and public sectors in the West Bank, Gaza and East Jerusalem.



The Steering Committee discusses the NGO Strategic Framework 2013-2017 with PA Line Ministries.

NGO sector development is absolutely crucial to the process of development in Palestine. NDC views the introduction of best practice and targeted capacity building as essential to its mission. The Code of Conduct and Palestinian NGO Strategic Framework offer a blueprint for integrated development within the sector. The SDP's success in 2012 has been to ensure that partnership and solidarity remain at the heart of these development initiatives.

Human Rights and Good Governance Secretariat

The HRGG Secretariat (funded by Switzerland, Netherlands, Denmark and Sweden) has provided Palestinian NGOs with access to Core Funding grants and the Small Grant Facility since the establishment of the mechanism in 2008. Core Funding grants support the organizational capacity of human rights NGOs and the Small Grant Facility offers support to NGO's who require specific funding for initiatives that promote and protect human rights and good governance throughout Palestine. The Special Grant Facility was also introduced in 2012 to ensure that maximum donor funding was disseminated to NGOs in phase two.

The twelve months of 2012 have proved busy for the Human Rights and Good Governance Secretariat (HRGG Secretariat). A total of sixteen grants supporting NGOs in the West Bank, Gaza, and East Jerusalem were signed (Core Funding: seven, Special Grant Facility: nine). The Special Grant Facility recipients successfully completed their projects during 2012; along with seven Small Grant Facility NGOs who signed agreements in 2011. Originating from all over Palestine, these organizations have contributed many innovative successes to the field of human rights.

The Secretariat undertook a very extensive capacity building program for human rights NGOs throughout 2012. A total of forty-eight organizations (twenty-eight in the West Bank, eight in Gaza, and twelve in Israel) have completed training programs in the areas of Financial Management, Good Governance and Organizational Development, and Advocacy and New Media. Three methodologies were used by the HRGG Secretariat to ensure that participants reaped the greatest reward from this project: in-house technical assistance provided organization-specific training; seventeen general conference training sessions gave NGOs an opportunity to share their experiences and develop organizational relationships with the assistance of sector experts; and finally, five NGOs availed of tailored training interventions which identified specific needs no addressed by the three principle themes. In addition to this already extensive program, two international consultants recruited by NDC delivered specialized training sessions on International Advocacy and Monitoring and Evaluation for Human Rights NGOs to over twenty participant NGOs.

NDC's commitment to individual grants and sector-wide capacity building is also reflected in the work of the HRGG Secretariat. By ensuring that the development of skills throughout the NGO community is a consistent and permanent process, organizations committed to the protection and promotion of human rights and good governance continue to benefit hugely from the Secretariat – the only Palestinian human rights mechanism of its kind.



Community Media Center...Utilizing audio-visual documentation of youth rights violations in the Gaza Strip.



Staff of HRGG organizations participate in Monitoring & Evaluation for Human Rights workshop.



Students debate human rights issues at the Afkar School Debates in Salfit.



NDC encourages discussion at the conference on Religion and Human Rights in the Palestinian Draft Constitution.



**Targeted
Development for
Palestinians**

Targeted Development for Palestinians

NDC – Innovation, Delivery and Expertise

Since inception, the NGO Development Center has focused on serving the NGO sector so as to reach the most vulnerable Palestinians. This remains the ultimate goal of NDC; however, the nature of delivering development projects and providing much needed services is always evolving. In short, Palestinian organizations are having to rethink how funding for development initiatives can be secured to ensure that social gains are sustainable and rooted in the empowerment of the people.

Beit Skarya Model...Multi-Sectoral Cooperation

The combination of sector development and individual grants remains a powerful tool with which to service Palestinian society. In addition, NDC believes in developing models which utilize a variety of skill sets available in Palestinian society. Palestinian development much be energized by every active sector in Palestine. In the context of a global economic climate which has seen international development funds squeezed and an increasing level of negative scrutiny on NGO funding, NDC is at the forefront of arguing the case for international cooperation, as well as the need to cultivate more inclusive relationships with Palestinian stakeholders.

In 2012, NDC successfully completed the first phase of a pilot project in the village of Beit Skarya (Bethlehem Governorate). This innovative model partners stakeholders from the public sector, international community, and the Palestinian NGO sector to utilize diverse expertise, experience, and resources in support of a particularly vulnerable community. In Beit Skarya, NDC united the PA Ministry for Wall and Settlement Affairs, L'Agence Française de Développement, Riwaq, and YMCA. The success of this model has been striking and the project is now entering a second phase, with several new NGOs joining the roster, including the Arab Center for Agricultural Development (ACAD) to implement an economic development component, and the Palestinian Counseling Center (PCC) is to address the psycho-social needs of the community. The YMCA is also coming on board to introduce an agricultural component, addressing land rehabilitation and water. The YMCA will continue the delivery of women empowerment courses with the support of the UK's DFID. This is a huge endorsement of what the Beit Skarya Pilot Project has achieved. Not only has the project entered a second phase with new partners from the NGO sector, but a previous participant NGO has secured continued support from another external funder. In essence, these multi-layered partnerships can create development hubs, cutting across sector and narrow thematic focus. NDC is uniquely placed to coordinate this relationship and deliver results.

NDC IN 2013

As the Palestinian NGO IV Project and Human Rights and Good Governance Secretariat Phase Two enter their final year, NDC is eager to commence new projects that utilize our unique capacity to provide management efficiency, innovation in models of delivery and funding, and invaluable experience throughout Palestine. The success of development initiatives lies in the ability of different sectors and organizations to combine myriad skills and resources. As a main Palestinian NGO mechanism, NDC looks forward to a central role in this process.



NDC conducts a scorecard session as part of Mentoring Grant at Bazzarya / Nablus.

SUCCESS STORIES

Riwaq (Beit Skarya) – Transforming Living Conditions for the Most Vulnerable

Na’ema Ahmad Sa’ad of Beit Skarya in the Bethlehem governorate suffered from appalling living condition for many years. The crumbling state of her house was negatively affecting her health and that of her sixteen year old son. Na’ema was living with severe shortage of breath and respiratory problems.

Riwaq’s assessment of Na’ema’s house revealed the terrible condition of the walls, with damp causing severe erosion. A lack of ventilation and basic utilities had made the environment hazardous for Na’ema and her son.

As Na’ema told Riwaq: “There is no need to tell you our suffering, the house speaks for itself. I have just returned from the doctor with a prescription. The doctor has told me that my medical condition is a result of the conditions I live under. He told me I must leave this place.” After no more than half an hour the Riwaq team was forced to leave the house because of the poor air quality.

Na’ema’s house was one of the first houses to be rehabilitated. The plan focused on solving the issue of humidity, ventilation, and provided essential bathroom and kitchen facilities. These refurbishments and additions were completed in the summer of 2012 and have made a huge difference to the lives of Na’ema and her son.

“I have a real home now! I no longer suffer from dyspnea. I now have my own bathroom, I have my own kitchen, and above all, the atmosphere in the house is healthy! My personal condition is so much better – I’m no longer scared for the future of my well-being.”

Riwaq and NDC are changing the lives of the vulnerable in the most isolated areas of Palestine.



Palestinian Center for Human Rights (Gaza) – Representation for the Most Marginalized

In March 2012 Jamil K’heil approached the PCHR’s Gaza City office in desperate need of help. His eighteen year old son, suffering from brain ascites, had been admitted to the Brain & Neurology department in Al-Shifa’ hospital in Gaza in a critical medical condition.

Doctors had told Jamil that no institution in Gaza was equipped to save his teenage son’s life. He was, quite simply, distraught. PCHR, provides the most marginalized in Palestine with representation and legal aid. In this case, it was clear that Jamil and his son would have to leave the country at the earliest possible opportunity. However, as is often a contributing factor for citizens of Gaza with health problems, Jamil’s family did not have valid passports with which to travel. PCHR’s advocacy unit immediately contacted the Nasser Hospital in Egypt and secured funding for the travel and treatment. Secondly, the Palestinian Authority in Gaza was approached to assist in the provision of emergency passports as an absolute priority. Diplomatic support from Ramallah was forthcoming and finally it seemed that Jamil would be able to accompany his son to a medical sanctuary.

However, owing to the severe restrictions the people of Gaza are forced to live under, Jamil faced the last, final hurdle – clear passage through the Rafah crossing. PCHR regularly challenge the restriction of movement that endangers the lives of Palestinians. In this case, they were successful in providing Jamil with a letter ratified by the Deputy Interior Minister in Gaza requesting the speedy passage of the ambulance transporting Jamil and his son to Egypt.

Following this frantic intervention, PCHR saved a life and prevented another family trauma. Palestinians throughout the oPt are forced to live without many of the rights and freedoms expected by citizens in the twenty-first century. PCHR and other human rights organizations working in Palestine are responding to the needs of those without a voice.

The Young Artists Forum (Ramallah) – Success of the Capacity Building Program

The Young Artists Forum (YAF) is a Palestinian non-governmental organization established in 2002, to contribute to development of the Palestinian Community through Fine Art, as a way to build strong and healthy children and young people. YAF concentrates on its work with children and young people between the ages 5-25 in the West Bank. In 2012, YAF participated in the HRGG Capacity Building Program managed by NDC. Through the process of the participatory capacity building program YAF was able to develop the needed skills to win a new, highly competitive grant.

One staff member of YAF commented: “this was the first time we were fully confident and aware of what should be written in the monitoring and evaluation section of the grant application.”

Similarly, the accountant for YAF praised the assistance received through the capacity building program in developing the budget with all the donor requirements for the grant application. An especially useful exercise for YAF staff was the review of past grant proposals that were not successful. According to YAF director, Abdual-Hai, in the past they were never able to identify the serious weaknesses in their proposals until they went through this process; it was an opportunity for them to reflect on the failures of their past experiences and learn from them, with the eyes of an expert beside them.

Learning how to write a strong grant proposal was extremely helpful in enabling and empowering YAF to feel more confident about raising the funds necessary to sustain YAF’s operations. YAF project coordinator emphasized that the real value of the program was the in-house coaching mechanism, which was extremely helpful in addressing the capacity needs that are specific to YAF.





FINANCE and Disbursement

Finance and Disbursement

SIGNED GRANT AGREEMENTS 2012

Human Rights & Good Governance Secretariat

a. Core Funding

	NGO Name	Location	Grant Amount US\$
1	Al-Dameer Association for Human Rights, Gaza	Gaza	130,000
2	Al-Mezan Center for Human Rights – Gaza	Gaza	210,000
3	Bimkom – Planners for Planning Rights	Jerusalem	200,000
4	Jerusalem Center for Women	East Jerusalem	50,000
5	The Palestinian Initiative for the Promotion of Global Dialogue and Democracy (MIFTAH)	Ramallah	130,000
6	Palestinian Centre for Human Rights (PCHR)	Gaza	350,000
7	Women’s Studies Center	East Jerusalem	145,000
8	HaMoked: Center for the Defense of The Individual	East Jerusalem	193,000
TOTAL			\$1,408,000

b. Special Grant Facility

	NGO Name	Location	Grant Amount US\$
1	Rabbis for Human Rights	South Hebron	62,209
2	Breaking the Silence	South Hebron	77,500
3	Treatment and Rehabilitation Center for Victims of Torture	West Bank	143,960
4	Centre for Defense of Liberties and Civil Rights ‘Hurriyat’	Ramallah	77,660
5	The Institute of Law – Birzeit University	West Bank & Gaza	90,900
6	All for Peace’ Palestinian – Israeli Radio Station	East Jerusalem	96,200
7	Land Research Center	Hebron	100,200
8	Women’s Affairs Technical Committee	Ramallah	145,100
9	Society Voice Foundation for Community and Civil Work	Gaza	100,000
TOTAL			\$893,729

Palestinian NGO IV Project

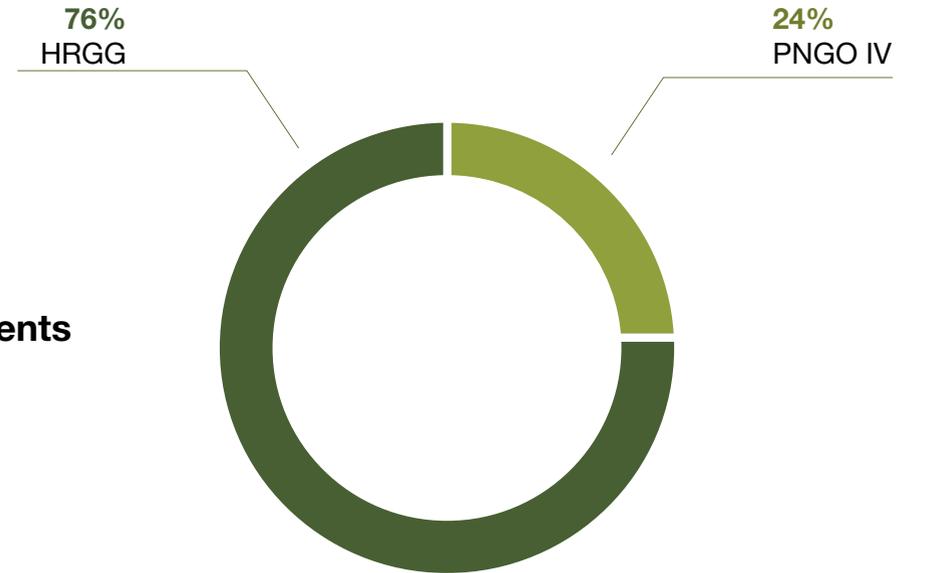
1. Innovation Grants

	NGO Name	Location	Grant Amount US\$
1	Al Malath Charitable Society	Beit Sahour	37,960
2	Al Sadeel Society for Palliative Care for Cancer Patients	Bethlehem	43,520
3	Elia Association for Youth	East Jerusalem	44,000
TOTAL			\$125,480

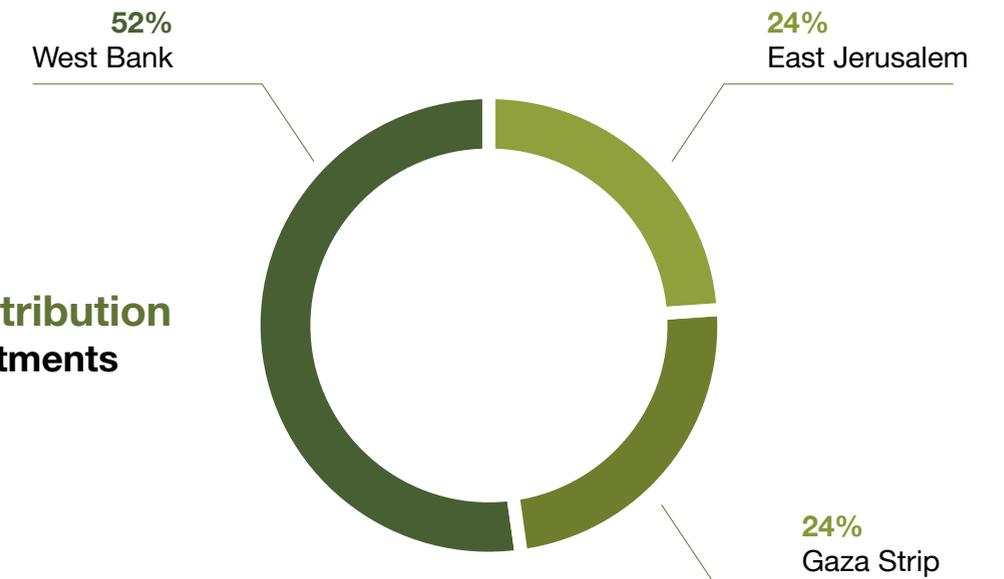
2. Area C Pilot Project: Improvement of Livelihoods in Beit Skarya

	NGO Name	Grant Amount US\$
1	Young Men Christian Association	30,000
2	Riwaq - Centre for Architectural Conservation	100,000
TOTAL		US\$130,000

Program Split 2012 Grant Commitments



Geographical Distribution 2012 Grant Commitments



ACTUAL DISBURESEMENTS FOR THE YEAR ENDED 31/12/2012 IN US DOLLARS

Donor	Disbursements	Percentage
HR/GG Program - 4 Donors *	6,732,221	64.01%
French Agency for Development	2,953,035	28.08%
World Bank	831,920	7.91%
Total Revenues	10,517,176	100.00%

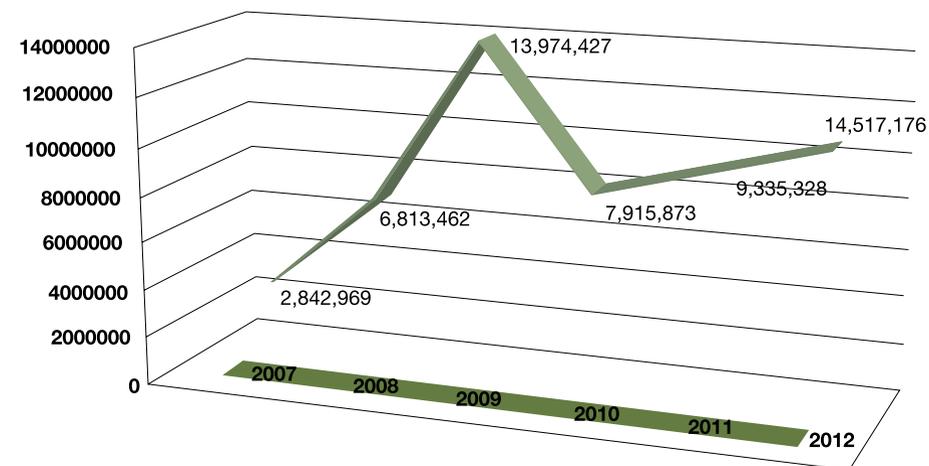
* List of the 4 donors

Swiss Agency for Development and Cooperation (SDC)

Swedish International Development Cooperation Agency (SIDA)

Netherlands Representative Office to the Palestinian Authority (NRO)

Danish Representative Office to the Palestinian Authority (DRO)



NDC Donors 2012



Agence Française De
Développement – AFD



Danish Representative Office to
the Palestinian Authority – DRO



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

**Swiss Agency for Development
and Cooperation SDC**



Kingdom of the Netherlands

Netherlands Representative Office to
the Palestinian Authority – NRO



Swedish International Development
Cooperation Agency – SIDA



THE WORLD BANK
Working for a World Free of Poverty



P.O. Box 1373
7th Floor,
PADICO House Bldg. - Al-Masyoun
Ramallah-Palestine
Tel: +972 22421011
Fax: +972 22422324
www.ey.com

Independent Auditors' Report to the Board of Directors of NGO Development Center (NDC)

We have audited the accompanying financial statements of the NGO Development Center (NDC), which comprise the statement of financial position as of December 31, 2012, and the statement of activities and changes in net assets and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

The Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of NDC as of December 31, 2012 and the results of its operations and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

Other Matters

The financial statements of NGO Development Center as of December 31, 2011 were audited by another auditor whose report dated April 18, 2012, expressed an unqualified opinion on those financial statements, before the restatement shown in note (15) to the financial statements.

Ernst & Young - Middle East

May 4, 2013
Ramallah - Palestine

A member firm of Ernst & Young Global Limited

Statement of Financial Position
 December 31, 2012

	Notes	2012 U.S. \$	December 31, 2011 (Restated (Note 15)) U.S. \$	January 1, 2011 (Restated (Note 15)) U.S. \$
Assets				
Non-current Assets:				
Property and equipment	3	63,434	91,783	89,744
		<u>63,434</u>	<u>91,783</u>	<u>89,744</u>
Current Assets:				
Contributions receivable	4	2,876,784	11,436,164	21,692,174
Other current assets	5	31,546	67,717	28,934
Cash and cash equivalents	6	3,549,166	5,222,969	4,447,855
		<u>6,457,496</u>	<u>16,726,850</u>	<u>26,168,963</u>
Total Assets		<u>6,520,930</u>	<u>16,818,633</u>	<u>26,258,707</u>
Net Assets and Liabilities				
Net Assets				
Unrestricted net assets		1,165,145	1,179,273	1,217,584
Total Net Assets		<u>1,165,145</u>	<u>1,179,273</u>	<u>1,217,584</u>
Non-current Liabilities:				
Provision for employees' indemnity	7	358,932	263,884	212,542
		<u>358,932</u>	<u>263,884</u>	<u>212,542</u>
Current Liabilities:				
Temporarily restricted contributions	8	4,714,248	15,278,706	24,702,103
Accounts payable and accruals	9	282,605	96,770	126,478
		<u>4,996,853</u>	<u>15,375,476</u>	<u>24,828,581</u>
Total Liabilities		<u>5,355,785</u>	<u>15,639,360</u>	<u>25,041,123</u>
Total Net Assets and Liabilities		<u>6,520,930</u>	<u>16,818,633</u>	<u>26,258,707</u>

The attached notes 1 to 15 form part of these financial statements

Statement of Activities and Changes in Net Assets
 For the year ended December 31, 2012

	Notes	2012 U.S. \$	2011 U.S. \$
Revenues			
Temporarily restricted contributions released from restriction	8	10,563,928	9,236,503
Interest income		10,982	12,961
Other revenues		20,647	107,585
Total revenues		<u>10,595,557</u>	<u>9,357,049</u>
Expenses			
Operational expenses	10	10,554,804	9,172,924
Foreign currency exchange loss		11,739	60,309
Depreciation	3	37,040	63,295
Other expenses		6,102	98,832
Total expenses		<u>10,609,685</u>	<u>9,395,360</u>
Decrease in net assets		(14,128)	(38,311)
Net assets, beginning of the year		<u>1,179,273</u>	<u>1,217,584</u>
Net assets, end of the year		<u>1,165,145</u>	<u>1,179,273</u>

The attached notes 1 to 15 form part of these financial statements

Contact

West Bank

NGO Development Center
P.O. Box 2173 Ramallah
Al Ram, Mujahed Building, 3rd floor
Tel: +970 2-2347771
Fax: +970 2-2347776

Gaza

NGO Development Center
P.O. Box 5018, Gaza
Al Rimal, Al-Haitham Bldg.
Tel: +970 8-2828999
Fax: +970 8-2849921

info@ndc.ps | www.ndc.ps | www.masader.ps | www.humanrights.ps
Find us on Facebook at NGO Development Center NDC



www.ndc.ps





Annual Report 2012

Targeted Development for Palestinians

info@ndc.ps | www.ndc.ps | www.masader.ps | www.humanrights.ps