

2023 ANNUAL REPORT

NGO DEVELOPMENT CENTER



Sp
"في غزة"
"Gaza Emergency"

Implemented by NGO
Development Center
Beneficiary: Palestine



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2023 REPORT SUMMARY

NDC: IMPACT AND RESOLVE

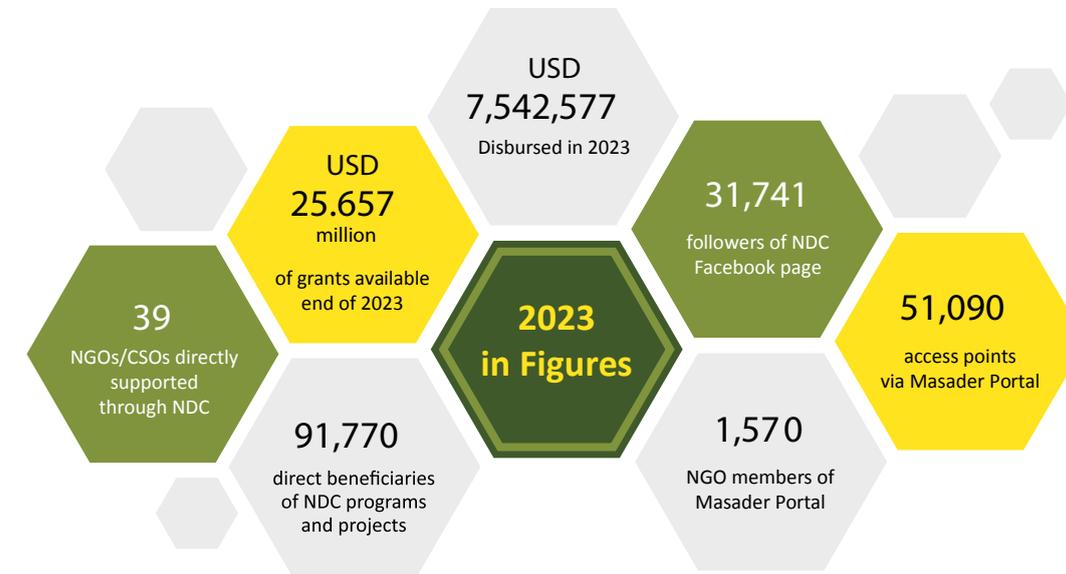
Since its establishment in 2006, the NGO Development Center (NDC) has strived to ensure that its work contributes to a strong, capable, and resilient non-governmental organisation (NGO) sector. NDC aims to support the Palestinian people through its various programmes and projects, developed collaboratively based on NGOs priorities and needs, and encompass grants, capacity-building and sectoral development.

This comprehensive approach aims to achieve sustainable development and foster integrative roles within the Palestinian NGO arena and across sectors. Time and again, we witness how our work assists NGOs to continue delivering life changing activities, and ensures communities, contribute and benefit from, local development. At NDC, we are steadfast in our resolve to witness Palestinian communities thriving, though conditions continue to be challenging.

The NDC's adaptability and ability to react rapidly to changing circumstances — and to achieve outstanding performance under pressure, make our work essential and we anticipate playing a vital role — as NDC did in 2009 and beyond — in responding to early recovery efforts in Gaza as well as during the reconstruction phase. NDC's resolve to maintain, but also enhance, efficiency demonstrates its ability to deliver once again, and this is not limited by our administrative structure or available resources. We ask that you, our reader, remain steadfast with NDC and the Palestinian people in our joint resolve to bring about positive changes to Palestinian communities.

With this background, we invite you to review this report and explore the most significant achievements made throughout 2023.

2023 IN FIGURES

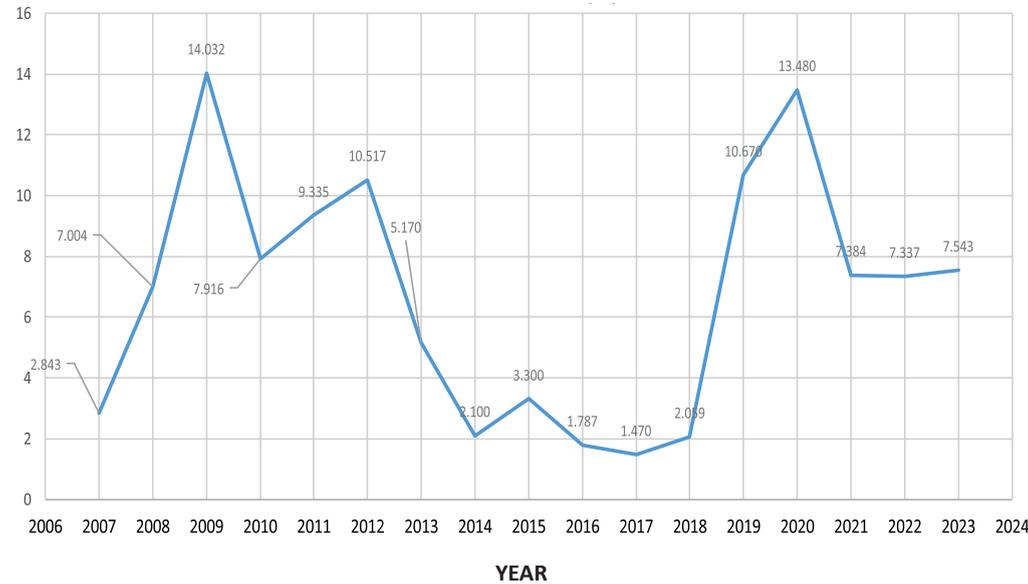


2023 REVENUES AND EXPENSES

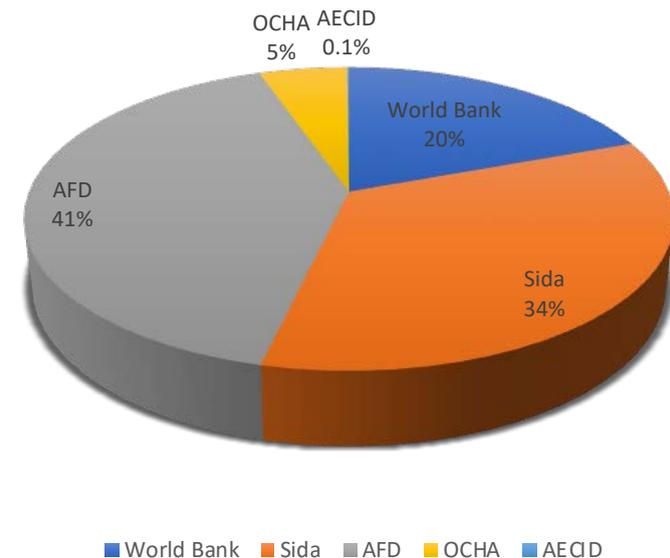
2023 Revenue per Donor (USD)

Donor	Actual Expenditure in USD	Percentage
World Bank – Gaza Emergency Support for Social Services Project	1,460,945	19.37%
Swedish International Development Cooperation Agency (Sida) – Human Rights Programme 2018-2022	384,841	5.10%
Swedish International Development Cooperation Agency (Sida) – Human Rights Programme 2023-2026	2,201,137	29.18%
Agence Française de Développement (AFD) – AJIR	3,060,937	40.58%
Agence Française de Développement (AFD) – AJIR+	15,128	0.20%
Agence Française de Développement (AFD) – Studies	17,270	0.23%
UN OCHA Occupied Palestinian Territory Humanitarian Fund (oPt HF) Project	394,527	5.23%
Spanish Agency for International Cooperation and Development (AECID)	7,792	0.10%
Total	7,542,577	100%

THE NGO DEVELOPMENT CENTER EXPENDITURES IN USD MILLIONS



Actual Expenditure per Donor in USD



Message from the Board Chair

ZAHI W. KHOURI



Up until October 2023, the NGO Development Center (NDC) had much in the way of positive news to celebrate.

Upon reflecting on the accomplishments of the past year, we decided that the theme of our 2023 Annual Report should be “Impact and Resolve.” As you will see upon reading this report, our many projects have had a tremendous impact on improving the lives, well-being and livelihoods of Palestinians across the occupied Palestinian territory.

What you will also notice is that NDC has had the resolve to successfully lay the groundwork for future scaling up of the majority of its programmes, projects and initiatives — thanks to the generosity of our many donors and the trust they have in us, which in turn has led to even greater results — and impact. This includes impact in a wide range of areas, from providing jobs and income, to renovating and expanding educational facilities, to sponsoring art and music programmes, to providing legal assistance and psychosocial support services, to name just a few.

In May 2023, NDC received the exciting news that it was being recognised for its impactful implementation of the World Bank-funded Gaza Emergency Cash for Work and Internet-Enabled Project. NDC was awarded the Prince Talal International Prize for Human Development, named as the winning project in the second category which awards USD 300,000 to projects implemented by national NGOs.

2023 also marked the successful implementation of a great many of its projects’ objectives, demonstrating clear and positive impact among its partner organisations, beneficiaries, and the wider Palestinian population.

These accomplishments are testament to the resolve, resilience and adaptability of our organisation, staff and partners in reacting to rapidly changing circumstances and emergency situations, which are unfortunately all too common in Palestine. Our biggest setback this year, is of course in Gaza, where we are gravely concerned for the safety of our Gaza-based Board Members, staff, and our many partners and beneficiaries. It is with profound regret we report that NDC’s own offices in Gaza were completely destroyed. In response to the urgent needs of Palestinians in Gaza, NDC has been providing immediate monetary assistance where possible — and with donors’ support — to beneficiaries.

In the West Bank, meanwhile, 2023 has been reported as the ‘most violent’ year for settler aggression, arrests, attacks against citizens and their property, as well as unprecedented levels of land confiscation and Israeli settlement expansion, according to Human Rights groups - (many of which have been supported as part of NDC’s Human Rights Programme) - in flagrant violations of international and humanitarian law. If the United Nations Coordinator of Humanitarian Affairs described 2022 as the bloodiest year witnessed by the occupied Palestinian territory in 16 years, the situation in 2023 is beyond description.

The events unfolding in Gaza are impacting all our lives and how we work, and we expect the consequences will be far reaching into the future. On the strategic level, NDC has been in contact with our member NGOs and donors to discuss the current situation and how best to adapt to the changing conditions on the ground and finding solutions. Moving forward, we will continue to do our utmost to support early recovery and reconstruction efforts in Gaza. NDC is studying ways to redesign existing projects to better respond to the most urgent needs. Our 2022-2026 Strategy remains relevant; however, our dialogue with partner NGOs and donors was an important moment for reflection on what we were doing right and areas for improvement. As such, I also encourage you to read our updated vision, mission statement, and objectives.

“Impact and Resolve”, the theme of our 2023 report, is both reflective and indicative. This is because, despite the dire conditions, NDC managed in 2023 to achieve significant impact through its programmes and projects, to continue to work towards building and improving its own organisational sustainability as well as that of its partners, and to lay the groundwork by ensuring efficiency, value for money, and scalability in terms of the number of partners and beneficiaries reached.

Message from NDC Director

GHASSAN KASABREH

NDC's work throughout 2023 could be described by two overall accomplishments: our **impact** and our **resolve**. I invite you to read our 2023 Annual Report to learn about each of our successful projects, including details about Palestinian women, men, and children who have benefited through these initiatives. Our resolve is really a reflection of the resolve of Palestinians in general, and that of our partner NGOs, in continuing to provide and improve community services, and develop local communities – all this, despite continual daily struggles and massive setbacks and loss as witnessed in Gaza late 2023.

This crucible of pressure, learning and impact has led to programming that has the foundation for rapid scaling up to meet urgent needs and priorities. This is most obvious in Gaza, but also in the West Bank, where NGOs services are in great demand. For me personally, my resolve is only strengthened when I see changes at the individual level. Our success stories, featured throughout this report, show the unique **impact** of each project on individuals across Palestine.

Testament to our impact, in December 2023, I was honoured to represent both Palestine and the NGO Development Center (NDC) in Dubai at the prize ceremony for the Prince Talal International Prize for Human Development that took place on the sidelines of the 2023 United Nations Climate Change Conference (COP28). The Prince Talal Prize focus for 2022 was on Sustainable Development Goal 8: Decent Work and Economic Growth, which aligned with our Gaza Emergency Cash for Work and Internet-Enabled Support Project, funded by the World Bank. It gave me, and all of us at NDC, great pride to be able to share the success and tremendous impact of this Gaza-based project with attendees during the ceremony and conference. The award is testament to the hard work and commitment of everyone involved in the project, having had significant impact on unemployed youth and their families, providing work, freelance work, digital opportunities and a sense of hope.

In 2023, at the programming level, NDC continued to support NGOs in fulfilling their developmental role and responding to the needs of Palestinian society by implementing various programmes and projects. Phase One of the Action for East Jerusalem's Identity and Resilience Programme (AJIR), funded by AFD, completed its third year, while Phase Two of AJIR was launched in August 2023. Phase Two



builds on the remarkable results and success of the first phase, and responds to the scale of needs, the request from NGOs providing essential services and the quality of partnership between AFD and NDC.

At the end of 2022, Sweden and NDC agreed to renew the Sida-funded Human Rights Programme, which was launched in January 2023 and will extend until 2026. Among the programme's many achievements in 2023, hundreds of violations of Palestinian rights were documented; Palestinian citizens were supported in obtaining social services, legal advice and representation; awareness of human rights was enhanced; protection efforts provided; petitions to the UN were submitted; and the Right to Freedom of Movement was supported. Partner organisations also produced over 1,609 publications on the human rights situation in Palestine, and can boast an impressive reach on their social media channels.

What is clear from these achievements is the resolve not only of NDC, but also of our partner NGOs, and donors in meeting the needs of the Palestinian people. Since our inception in 2006, NDC has been able to implement dozens of programmes and projects with a total budget of over USD 136 million, impacting more than 500 NGOs.

On behalf of the NGO Development Center, I am pleased to share our 2023 report to the Palestinian NGO sector in general and to our donor and NGO partners. I would also like to express my thanks and appreciation to all parties that contributed to making our work possible, particularly the support and commitment of the NDC Board, our partners in the World Bank, the Agence Française de Développement (AFD), the Swedish Development Agency (Sida), the Spanish Agency for International Development Cooperation (AECID), and the Office for the Coordination of Humanitarian Affairs (OCHA).



GAZA CRISIS

Gaza Crisis

At the time of writing, more than four months of hostilities in Gaza have resulted in an unprecedented scale of destruction and loss of civilian life. Between October 7, 2023 and the end of February 2024, at least 29,195 Palestinians were killed and 69,170 were injured in Gaza, according to the Ministry of Health in Gaza and a report by OCHA oPT. Israeli bombardment from the air, land and sea continues to be reported across much of the Gaza Strip, resulting in further civilian casualties, displacement and destruction of houses and other civilian infrastructure. Around 80% of Gaza's infrastructure has been damaged or destroyed, and at least 1.8 million of the 2.3 million population of Gaza have been displaced. Access constraints continue to severely hamper the delivery of life-saving humanitarian aid, exacerbating the suffering of hundreds of thousands of people throughout Gaza. The implications are that Gaza will need decades to recover from this scale of destruction.

NDC Response

The NGO Development Center (NDC) recognises the terrible human cost, scale of destruction and immense humanitarian catastrophe currently being suffered in Gaza as a result of the latest and ongoing aggressions. Six members of NDC's own staff and five members of the Board of Directors are amongst those besieged in Gaza. They are currently suffering unimaginable hardships and danger, and we pray for their safety as well as the safety of all people in Gaza.

NDC's Gaza-based programmes and activities have been severely affected. NDC staff is unable to carry out work due to the inability to move freely and the imminent threat of attacks, lack of shelter, utilities and basic necessities. The building housing NDC's own offices was completely destroyed (see photo below).

NDC is continuously monitoring the situation and has been working to adapt our Gaza-based programmes, in coordination with our local partners and donors, to respond to urgent and immediate humanitarian needs. This includes adapting our programming and efforts to ensure that our staff in Gaza receive the support they need during this difficult time.

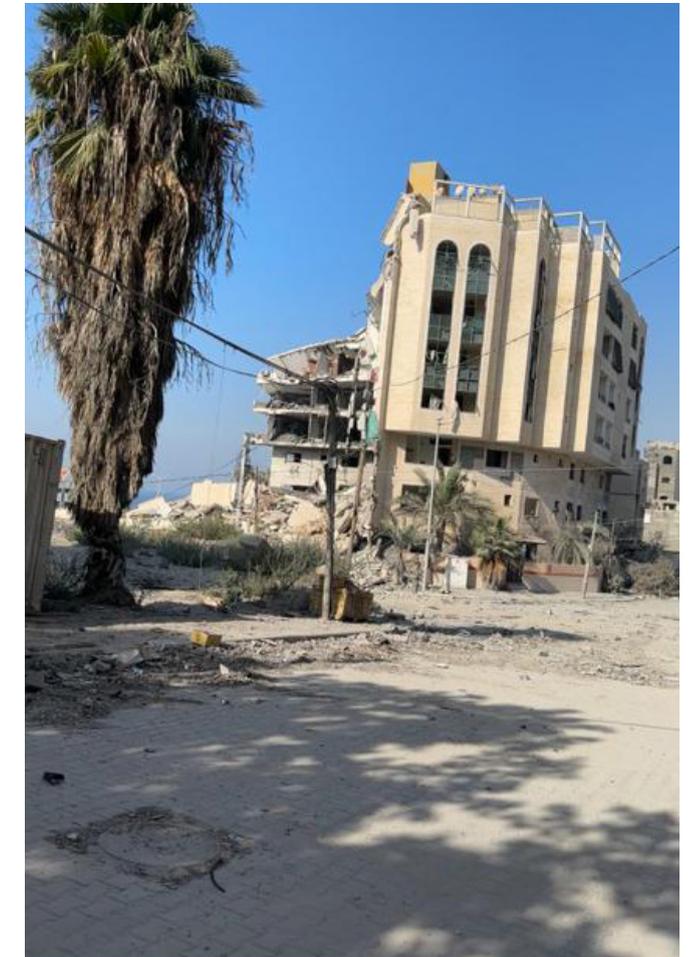
In 2023, NDC had three projects underway in Gaza

- Funds Redirected – Enhancing Access of Vulnerable Farmers to Basic Services in the Southern Region of the Gaza Strip Project: some project funds have been redirected as cash support to 158 displaced families, a total of USD 30,000 was disbursed as a one-time payment at a rate of USD 210 per family.
- Program Redesign Pending — Improving the Income of Farmers in the Southern Regions of the Gaza Strip through the Use of Solar Energy in Agriculture Project; funded by AECID: This project has been paused, with a redesign under consideration to support re-establishment of farms that have been destroyed.

- Emergency Cash Payments - Gaza Emergency Support for Social Services Project; funded by the World Bank: The NDC's largest project in Gaza, at a value of USD 7 million, has been unable to implement activities since October. Specifically, the 11 local NGOs that are part of the Cash for Work component could not benefit from the project. However, through this project, emergency payments have been made to assist 500 beneficiaries for the total amount of USD 250,000

NDC continues to assess the situation on the ground and is in consultation with its Gazan partners and local NGOs on how to move forward and meet the urgent needs of the Gazan people. It is imperative that NDC is able to adapt in response to the current crisis to provide essential services to those most in need.

We are confident that the indomitable resolve and resilience of Palestinians will see us through this current crisis, and with the support of our partners and donors we will be able to continue our projects, in perhaps revised forms as well as find new solutions to address new needs.



NDC: VISION AND MISSION, OBJECTIVES AND VALUES

The NGO Development Center (NDC) is a Palestinian non-profit organisation that supports the NGO sector in Palestine through the provision of financial and technical support.

NDC Vision

An independent Palestinian NGO sector that is resilient, dynamic, effective, and responsive to react efficiently to emerging challenges.

NDC Mission

The NGO Development Center (NDC) is a Palestinian non-profit organisation that supports the NGO sector in Palestine through the provision of financial and technical support.

NDC Objectives

NDC works to achieve the following strategic objectives:

1. NDC is a main mechanism for supporting and developing NGOs to respond to the community's most pressing needs.
2. NGOs are better able to carry out their tasks effectively.
3. Sufficient and suitable resources that are responsive to the NGO sector which cultivates best practices, enhances its performance, and increases its impact.

NDC Values

- Commitment to human rights principles
- Commitment to national aspirations
- Commitment to Palestinian development priorities
- Social equality and justice
- Creativity and excellence
- Participation
- Integrity and transparency

General Assembly and Board of Directors

NDC recognises that achieving sustainability and success over the long run requires a strong governance model. Our work is governed by the 34-member General Assembly representing the public and private sectors, civil society and diverse Palestinian segments. The General Assembly includes representatives from the four major networks and unions of Palestinian NGOs in Palestine: the Palestinian NGOs Network, the Palestinian General Union of Charitable Societies, the Palestinian National Institute for NGOs, and the Palestinian General Union for NGOs – Gaza. New board of director elections are held once every three years.

In 2023, General Assembly membership increased with the addition of 12 new members, bringing the current total to 34.

Board of Directors

- Zahi W. Khouri - Chairman of the Board
- Abdul Karim Ashour - Vice Chair
- Dr. Varsen Shaheen - Treasurer
- Dr. Suleiman Al-Khalil - Secretary
- Mohammad Fahmi Shalaldeh - Member
- Dr. Suhail Al-Qishawi - Member
- Eng. Mohammad Munzer Al-Rayyes - Member
- Dr. Sa'ed Ghoul - Member
- Dr. Ayed Yaghi - Member

General Assembly Members

- Issam Al-Arouri
- Mohammad Hassassneh
- Dr. Ayed Yaghi
- Dr. Sa'ed Ghoul
- Shadi Zain Aldine
- Dr. Ramzi Odeh
- Fahmi Shalaldeh
- Irsan Ibrahim
- Mohammad Munzer Al-Rayyes
- Emad Abed
- Noura Abu-Shaweesh
- Dr. Suleiman Al-Khalil
- Fahmi Siyam
- Dr. Safaa Abu Assab
- Salah Al Saqqa
- Abdulkarim Ashour
- Zahi W. Khouri
- Dr. Ismael Al-Zibri
- Dr. Mamdouh Al-Aker
- Dr. Varsen Shaheen
- Constantine Dabbagh
- Dr. Suhail Al-Qishawi
- Tayseer Al Ostath
- Nihaya Abu Nahleh
- Majdi Shaqura
- Rami Alagha
- Dr. Faihaa Al Bahsh
- Dr. Alia Al Assali
- Bassem Khouri
- Maha Abu Shousheh
- Randa Salameh
- Afaf Alzubda
- Yousef Dajani
- Dr. Lilly Feidy

The Second Category Winning Project
Specified for projects implemented

والتوظيف الذاتي في غزة

"Gaza Emergency Cash

Implemented by NGO
Development Center
Beneficiary in Palestine

PRINCE TALAL
INTERNATIONAL
PRIZE
FOR HUMAN
DEVELOPMENT

International recognition of the success of the Gaza Emergency Cash for Work and Internet-Enabled Support Project

The Prince Talal International Prize for Human Development is awarded annually by the Arab Gulf Programme for Development with a financial reward totalling USD 1,000,000. The aim of the award is to inspire and encourage innovation and creativity in human development. In May 2023, the NGO Development Center (NDC) was awarded the Prince Talal International Prize for Human Development, named as the winning project in the second category, which awards USD 300,000 to projects implemented by national NGOs.

The Prince Talal Prize focused last year on Sustainable Development Goal 8: Decent Work and Economic Growth, which aligned with the project in Gaza. NDC competed with more than 50 other NGOs globally before being shortlisted in the top five. Subsequently, NDC was declared the winner by the prize committee, made up of representatives from five continents and chaired by His Royal Highness Prince Abdulaziz bin Talal Al Saud, President of the Arab Gulf Programme for Development.

NDC Director, Ghassan Kasabreh, received the award during the prize ceremony that took place in Dubai on December 4, 2023, held on the sidelines of the 2023 United Nations Climate Change Conference, or Conference of the Parties (COP28). During the ceremony, NDC, along with representatives of the other winning projects, participated in dialogue sessions with the strategic partners of AGFUND, UN and international organisations, civil society and development experts, where components of the Gaza Emergency Project and its results and impacts were presented. The prize's financial reward will be allocated to execute a similar development project in partnership with an NGO in Gaza.



"The recognition through this award is testament to the incredible capacity of the people of Gaza, amongst severe challenges, to pursue and excel when provided with opportunities to learn and work. The NDC team in Gaza showed dedication, creativity and professionalism, which this award duly recognises."

Zahi Khouri, NDC Chairman of the Board of Directors

"The award recognizes NDC's quality delivery of the Gaza Emergency Project and the significant impact on unemployed youth in Gaza, providing freelancing and digital work opportunities and improving social services. The combination of cash for work and digital opportunities has opened up the job market for various segments of society from various backgrounds. As Gaza as a whole continues to struggle, this project has succeeded in providing multiple effective solutions."

Ghassan Kasabreh, NDC Director



To watch a video about the Gaza Emergency Cash for Work and Self-Employment Support Project, presented during the Prince Talal International Prize for Human Development 2022 award ceremony, please scan the following code by mobile phone.



**GAZA
EMERGENCY
SUPPORT FOR
SOCIAL SERVICES
PROJECT**

GAZA EMERGENCY SUPPORT FOR SOCIAL SERVICES PROJECT

This project aims to provide selected social services, short-term cash for services, and online employment opportunities to the most vulnerable populations in Gaza. Building on NDC's successful implementation of the Gaza Emergency Cash for Work and Self-Employment Support project, the World Bank selected NDC as the implementing agency for this new initiative. Valued at USD 7 million, the project is being implemented from 2022 until 2025.

The project provides grants to NGOs to employ persons that have been unemployed for at least one year. Approximately 1,000 people, half of whom are women, are expected to be employed to provide psychosocial support services to groups affected by repeated outbreaks of violence towards the Gaza Strip, including the May 2021 escalation. In addition, grants will be allocated to service providers to train 400 unemployed youth on online self-employment skills.

Main Project Component

Component 1: Cash for Services to Enhance Psychosocial Support Provision in Gaza USD 4.77 million

This component provides tailored training and sub-grants to selected NGOs to implement cash for service sub-projects aimed at providing mental health and psychosocial support for vulnerable populations.

Component 2: Support to Youth Empowerment through E-Work USD 1.5 million

This component aims to provide e-work sub-grants to service providers selected to provide electronic support (skills training, support, and on-the-job mentoring) to targeted beneficiaries with the aim of becoming online e-workers/online freelancers.

Component 3: Project Management and Monitoring USD 0.73 million

This component aims to strengthen NDC's capacity to manage, monitor and evaluate the project by providing funding for office equipment and consultant services, including auditing, training and additional operating costs.

A project advisory committee was formed consisting of the Ministry of Finance, the Ministry of Labor, the Ministry of Social Development, and the Ministry of Entrepreneurship and Empowerment. The committee, chaired by the Ministry of Finance, provides strategic guidance during the implementation phase of project, ensuring that it remains in line with the national policy agenda and national social protection and employment strategies.

2023 Key Achievements:

66

proposals for funding were received by the submission deadline of January 3, 2023 under Component 1: Cash for Services at a total value of USD 30,813,827.

8

proposals were received for funding under Component 2: Support to Youth Empowerment through E-Work at a total value of USD 3,892,772.

11

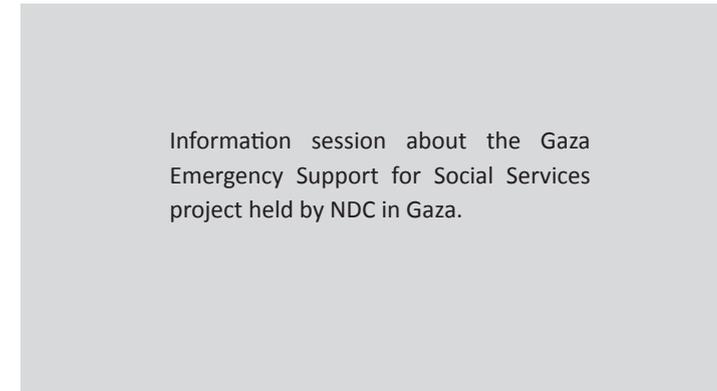
projects were funded under Component 1: Cash for Services at a total value of USD 4,427,630.

59,517

temporary job applications were received by partner NGOs.

492

employment contracts were signed with beneficiaries (292 female beneficiaries) as of the end of 2023



A workshop in Gaza on “financial and procurement procedures, and the NGO/ beneficiary Portal” under the Gaza Emergency Support for Social Services project Component 1: Cash for Services.



A workshop in Gaza on “management and implementation procedures” under Component 1: Cash for Services at Lighthouse Restaurant in Gaza.



Partner organisations sign temporary employment contracts with 492 beneficiaries (292 female).



Component 1: Cash for Services to Enhance Psychosocial Support Provision in Gaza
USD 4.77 million



مركز شؤون المرأة - غزة
 Women's Affairs Center - Gaza
 \$ 481,620



جمعية أطفالنا للصحة
 Ashura Society for Deaf Children
 \$ 532,820



\$ 366,650



جمعية محمد الشارفي الصحية والتأهيلية
 Al-Sharafi Community Health Association
 \$ 472,700



Wafaq
 \$ 412,500



جمعية بيسادر للتربية والتنمية (بيسادر)
 Basad for Env. & Dev. Association
 \$ 366,650



جمعية تطوير بيت التقوى
 Beit Al-Taqwa Development Association
 \$ 366,650



جمعية نوى للثقافة والفنون
 Nawa for Culture and Arts Association
 \$ 366,650



مؤسسة فلسطين العاقلة للطفولة
 Palestine Avenir For Childhood Fund
 \$ 347,370



جمعية الحق في الحياة
 Right to Live Society
 1992
 \$ 366,650



الهيئة الفلسطينية للتنمية
 Palestinian Organization for Development
 \$ 347,370

Total USD 4,427,630

Project implementation halted on October 7, 2023 due to the war in Gaza.



**HUMAN
RIGHTS
PROGRAMME
2023-2026**

HUMAN RIGHTS PROGRAMME 2023-2026

Since 2018, NDC has been entrusted with managing the Human Rights Programme as commissioned by Sweden. The programme’s overall objective is to promote adherence to human rights and international humanitarian law in Palestine and to influence the behaviour of relevant stakeholders such as local officials and influential parties at the international level. Under this programme, NDC provides core support to NGOs that have a demonstrated capacity to contribute to real and sustainable change in Palestine.

After a successful external evaluation, Sweden and NDC agreed to a new phase of the Human Rights Programme, which will extend from 2023 until 2026. The grant agreement was signed on October 31, 2022, and the new phase was launched on January 25, 2023.

Human Rights in 2023

In 2023, the occupied Palestinian territory endured widespread violence. Since October 7, Gaza suffered immensely with over 20,000 Palestinians losing their lives by the end of December 2023. Reports from the United Nations Relief Works Agency (UNRWA) indicate that over 85% of Gaza's population has been internally displaced, leading to an unprecedented humanitarian crisis. In addition to intense bombing, over two million people in Gaza are grappling with hunger, thirst, inadequate medical care and the spread of infectious diseases due to overcrowded and unsanitary conditions. Basic services such as electricity and essential medical supplies have become increasingly scarce, putting immense strain on already overwhelmed hospitals.



In the West Bank, violence persists. The year 2023 marked the largest number of house demolitions, with a total of 816 structures demolished, displacing 1,644 Palestinians. 520 Palestinians were killed, with over 290 Palestinians, including at least 75 children, killed since October 7. In 2023, settler aggression in the West Bank surged to its highest level since at least 2006, often resulting in Palestinian casualties, property damage, or both.

The already challenging environment for civil society organisations has significantly worsened due to the political landscape. Numerous organisations have encountered obstacles in carrying out their work, facing aggressive campaigns to delegitimise them, cyber-attacks, and attempts to freeze their bank accounts.

Partner Achievements in 2023

- Documented violations of Palestinian rights, collected testimonies, published research studies, summaries and briefs, and analysed data and statistics.
- Assisted Palestinian citizens, including children and victims of gender-based violence, in obtaining support, social services, legal advice and legal representation.
- Facilitated the movement of goods, people and personnel to and from the Gaza Strip.
- Empowered Palestinian citizens by improving awareness of their rights.
- Organised capacity-building for relevant stakeholders.
- Promoted accountability and effective remedies for human rights violations.
- Mobilised and influenced the general public, duty-bearers, and the international community to defend human rights.
- Increased protection efforts, including emergency protection services.
- Provided media and news organisations with information, data and sources.
- Submitted petitions, reports and statements to the United Nations.
- Promoted the review and approval of policies and laws.
- Supported the evacuation of vulnerable citizens from the Gaza Strip.
- Supported the right of movement of Palestinians, as well as the use and access to privately owned land through legal correspondence.



16,347+

holders benefited from the services provided by the Human Rights Programme partner organisations
This includes legal aid, psychosocial support, social services and collection of testimonies of human rights violations.



18,938+

individuals directly participated in awareness-raising activities organised by partner organisations
This includes conferences, lectures, seminars and events.

21,924+

duty-bearers participated in advocacy events
This includes meetings with politicians, diplomats, country-representatives, representatives of the United Nations and international activists.



1,609+

publications produced by Partner organizations in total on the human rights situation in Palestine
This includes legal and political analyses, audio-visual materials, and compilation of testimonies.

Partner Social Media Presence

Collectively, partners in the Human Rights Programme have a significant social media audience with whom they share up-to-date information:



690,746
followers



403,325
followers



481,565
followers



84,565
subscribers
Other media
(newsletters, websites,
YouTube channels)

SUCCESS STORIES

Reunification of Families

Gisha has assisted clients living in the Gaza Strip with West Bank residency in their efforts to relocate to the West Bank. This included the case of Ola Baqa. Ola Baqa was born in Nablus, in the occupied West Bank, and moved to Gaza 20 years ago after she married a resident of the Strip. When she submitted a request to leave Gaza with her three children to return to live in the house that she grew up in, her request was denied due to having signed a declaration of settlement in Gaza as an Israeli-enforced precondition to her return to the Strip after attending her brother's funeral in the West Bank.

In its role, Gisha submitted a petition on Baqa's behalf, and at the beginning of 2023 the pressure on authorities continued. This included sharing Baqa's story across a large array of local and international media in Arabic, English and French. Thanks to this coverage, more women facing the same issue became more encouraged to seek out Gisha's support. Throughout 2023, Gisha filed 30 cases on behalf of residents looking to relocate to the West Bank.

Following this extensive public and legal advocacy work by Gisha, in late March, Ola Baqa received her permit and in early April, she and her children moved to the West Bank.



Ola Baqa (second from right) and her children reunite with her mother as they relocate to the West Bank.

Partner Organisations under the Human Rights Programme for 2023-2026



SEK 15,820,290



مركز الميزان لحقوق الإنسان
AL MEZHAN CENTER FOR HUMAN RIGHTS

SEK 12,169,838



Defense for Children
International
PALESTINE

SEK 11,596,754



مركز المرأة
للارشاد القانوني والاجتماعي
Women's Centre for Legal Aid and Counselling

SEK 10,787,676



SEK 11,057,370



ב'תצלם
B'TSELEM
بتسيلم

SEK 20,503,146



ג'ישה
gisha

SEK 14,277,248



יש דיין
YESH DIN

SEK 10,787,678

Total SEK 107,000,000



ACTION FOR EAST JERUSALEM'S IDENTITY AND RESILIENCE (AJIR) PROGRAMME

ACTION FOR EAST JERUSALEM'S IDENTITY AND RESILIENCE (AJIR) PROGRAMME

The geographic and administrative isolation of East Jerusalem in addition to the economic and social difficulties facing its residents, justify supporting their access to basic services, most notably education, infrastructure and economic opportunities. Civil Society Organisations provide a bridge to the chain of solidarity in occupied East Jerusalem.

The two phases of the Action for East Jerusalem's Identity and Resilience Programme (AJIR), the first Phase (2020-2024) and the second (2023-2027), aim to strengthen the resilience and well-being of the Palestinian community in East Jerusalem. Focusing on youth and vulnerable populations, the programme aims to enhance social and professional integration and to strengthen social cohesion. These goals will be achieved through the following initiatives:

- Increasing opportunities for youth, especially educational and cultural ones.
- Supporting vulnerable populations, especially women, to access basic services.
- Capacity building for civil society.

Pillar I: Supporting Youth through the Financing of Education and Cultural Infrastructures

This pillar aims to support young Palestinians in Jerusalem by financing large investments in the infrastructure of culture and education, including construction, renovation and restoration, in order to remove physical obstacles such as the lack of classrooms and the poor state of the buildings. The project also contributed to developing the education and cultural outcomes.

Pillar II: Meeting the Needs of Vulnerable Populations through Fair and Equal Access to Social, Legal, Cultural and Educational Services

This pillar aims to meet the needs of marginalised groups of Jerusalemites through equitable and equal access to social, legal, cultural and educational services, among others, in order to improve their living conditions. Consequently, projects are highly focused on the social and professional integration and reintegration of marginalised groups.

Pillar III: Building Civil Society Capacity

This pillar aims to strengthen the role of Jerusalemite civil society institutions and build capacities to improve their administrative skills and capabilities. It also ensures compliance with sub-project implementation guidelines and procedures, and improves the governance, accountability and sustainability of these institutions.

Phase One of Action for East Jerusalem's Identity and Resilience (AJIR) Programme

By the end of 2023, the first phase of the AJIR programme successfully completed its third year with remarkable achievements and tangible results as 16 out of 20 partner organisations have completed their projects.

Programme Achievements in 2023

20

projects were funded at a total value of 6,939,720 Euros

32,587

direct beneficiaries (56% women) were supported by these projects as of the end of 2023

90.5%

of beneficiaries expressed their satisfaction with the improvement in the quality of services provided to them

11,617

beneficiaries took part in educational and cultural activities

86.6%

of beneficiaries indicated that the project's services met their needs

9

facilities have been rehabilitated and/or expanded as of the end of 2023

95%

of partner NGOs indicated an improvement in the programme's institutional capabilities as a result of received technical assistance



Building Civil Society Capacity

During 2023, under the third pillar of the AJIR Programme, the NGO Development Center continued to provide specialised technical assistance related directly to project implementation, which includes financial management and reporting, construction management, procurement, and monitoring and evaluation. Based on the requirements identified by the capacity building evaluation conducted by NDC with the partner organisations, two main updates were offered: institutional manuals development and provision of specialised courses for collective capacity building.

In May 2023, NDC partnered with Ritaj for Managerial Solutions to offer a series of training courses for partner organisations in Jerusalem. These workshops focused on essential skills for effective project implementation, including human rights-based approaches, communication skills, strategic planning, project cycle management, fundraising, and proposal writing. These courses were held at the Jerusalem Station in Sheikh Jarrah with 28 participants from 13 partner CSOs.

NDC also cooperated closely with five of the partner organisations to develop regulatory manuals based on their needs, which included: Board of Directors Manual, Procurement Manual, Human Resources Manual, and Financial Manual. These manuals were developed and reviewed closely with the management of the organisations and then proposed and approved by the Board of Directors of each organisation.



“

“These training courses helped me personally and professionally by offering me new skills.”

“The training sessions were very special, especially regarding strategic analysis.”

Participant Testimonials

”

“

““These training courses are very important to enable us to work more effectively.”

“The course topics were presented in unconventional and smooth ways.”

Participant Testimonials

”



To watch the video about Phase One of Action for East Jerusalem's Identity and Resilience (AJIR) Programme, please scan the following code with your mobile phone camera:



Partner Organisations

Pillar I: Supporting Youth through the Financing of Education and Cultural Infrastructures



€ 1,500,000



€ 1,191,040



€ 650,915



€ 590,254



€ 780,874



€ 540,494



€ 499,654



€ 185,000

Total of 8 Projects EURO 5,938,231



Partner Organisations

Pillar II: Meeting the Needs of Vulnerable Populations through Fair and Equal Access to Social, Legal, Cultural and Education Services projects



€ 70,300



€ 100,000



€ 85,600



€ 58,550



€ 59,000



€ 99,975



€ 96,160



€ 100,000



€ 99,100



€ 80,000



€ 100,000



€ 52,804

Total of 12 Projects EURO 1,001,489

Launch of the Young Women's Christian Association Project in Jerusalem

The Young Women's Christian Association (YWCA) in Jerusalem celebrated the installation of solar panels through the More Environmentally Friendly and Sustainable YWCA - Jerusalem Premises project. The solar panels have an operational capacity of 32.64 kwh. The event took place at the association's headquarters in Sheikh Jarrah on March 28, 2023 in the presence of Mr. Martin Parent, Director of the Agence Française de Développement, Mr. Ghassan Kasabreh, Director of the NGO Development Center, and Mrs. Lana Rabadi, Chair of the Board of the Christian Young Women's Association. The event included a performance by the association's kindergarten children and a tour of the affiliated vocational training center.



Jerusalem Princess Basma Centre Celebrates Inauguration of New Department at Inclusive School

The Jerusalem Princess Basma Center celebrated the inauguration of the new department at its inclusive school, which included the renovation and addition of classrooms and facilities at Princess Basma Inclusive School. The celebration was held on August 22 under the auspices of Archbishop Hosam Naoum and was attended by Mr. Philippe Maurel, Deputy Director of Agence Française de Développement, Mr. Ghassan Kasabreh, Director of NDC; Mrs. Violette Mubarak, Director of JPBC, and other supporting partners.

“The achievements of the Princess Basma Inclusive School provide a major contribution to education. The school’s model is highly inspiring, while JPBC is a key element for the Palestinian health sector.”

Deputy Director of AFD, Mr. Philippe Maurel



Sandrine Amer, YWCA Executive Director, and Ghassan Kasabreh, NDC Director



“As we gather to celebrate the renovation and addition of classrooms and facilities at the Jerusalem Princess Basma Inclusive School, we are not just witnessing a physical transformation, but also witnessing the example of a Palestinian-French partnership that aims at shaping a future with great opportunities for education, inclusion and a lot of opportunities and hope.” **NDC Director, Mr. Ghassan Kasabreh**

Celebrating the Inauguration of the Sports Complex and Pool at Terra Santa High School

Terra Santa High School celebrated the inauguration of the Sports Complex and Pool project, which received funding amounting to 1.5 million Euros through the AJIR Programme. The sports complex, which was named “Capital of Resurrection Sports and Cultural Center”, is the first of its kind within the walls of the Old City to include a swimming pool. Through the curricular and extra-curricular activities it offers, the Terra Santa School seeks to enhance the well-being and quality of life of more than 890 students, including 33 students with special needs at the Helen Keller School, in addition to staff, and the Jerusalemite community in the Old City in general.



The inauguration ceremony was attended by the Custodian of the Holy Land, Father Francesco Patton, the European Union Representative in the occupied Palestinian territory, Mr. Sven Kühn von Burgsdorff, the Consulate General of France in Jerusalem, Mr. René Trocaz, the Deputy Custodian of the Holy Land Father Ibrahim Faltas, and the Regional Director of Agence Française de Développement, Mr. Martin Barnett, as well as AFD representatives, NDC Chairman of the Board of Directors, Mr. Zahi W. Khouri, and NDC Director, Mr. Ghassan Kasabreh.

SUCCESS STORIES

Qaderoon: Strengthening the Resilience of People with Disabilities in East Jerusalem

The Enhancing the Resilience of People with Disabilities in East Jerusalem - We're Able project, completed by the Arab Society for Persons with Disability in May 2023, stands as another testament to the success of phase one of the AJIR programme. From the implementation team that was able to overcome obstacles to complete all of the project's activities and training in record time, to the establishment of the first Jerusalemite goalball team (goalball is a team sport designed specifically for athletes with a visual impairment), to building new partnerships with Jerusalemite institutions working within the same scope, such as Princess Basma and Helen Keller Schools.

The project successfully met its goal of improving the access of people with disabilities of both genders in East Jerusalem to social and legal services that enhance their resilience and participation in social and economic life. This access included increasing legal awareness and providing courses and training to develop skills in the areas of legal counselling and guidance, psycho-social support and skills development.



One of this project's success stories is the story of Rawan, a 21-year-old woman who has Down Syndrome. This project gave her the opportunity to participate in a skincare training course. Rawan showed great commitment during this course, attending all training sessions, and she received support and encouragement from the trainer and staff of the Arab Society. As a result of the course, Rawan has been able to establish her own skincare business.



PHASE TWO OF THE ACTION FOR EAST JERUSALEM'S IDENTITY AND RESILIENCE PROGRAMME (AJIR+)

The large number of applications received by the NGO Development Center during the first phase of the Action for East Jerusalem's Identity and Resilience Programme reflected the urgent need for support among Jerusalemite CSOs. Therefore, several consultations were held between AFD and NDC regarding financing a second phase of the programme during the first months of 2023. Subsequently, in April 2023, NDC applied for funding of a new phase of this programme and by July the project was approved by the Board of Directors of AFD.



AJIR+ Call for Project Proposals

AJIR's call for project proposals under the first pillar "Large Infrastructure Investments for Education and Culture" was published on October 9, 2023. This was followed by an introductory workshop about the second phase of the AJIR Programme that took place in the YWCA Hall in Jerusalem on October 30, 2023.



SUCCESS STORIES

On August 10, 2023, a signing ceremony took place to mark the initiation of phase two of the AJIR Programme, celebrated in the presence of the Consul General of France in Jerusalem Mr. René Trocaz at the Church of Saint Anne in the Old City of Jerusalem.





IMPROVING THE INCOME OF FARMERS IN THE SOUTHERN REGIONS OF THE GAZA STRIP THROUGH THE USE OF SOLAR ENERGY IN AGRICULTURE PROJECT

IMPROVING THE INCOME OF FARMERS IN THE SOUTHERN REGIONS OF THE GAZA STRIP THROUGH THE USE OF SOLAR ENERGY IN AGRICULTURE PROJECT

With 150,000 Euros of funding provided by the Spanish Agency for International Development Cooperation (AECID), this project aims to improve the income and resilience of male and female farmers in the southern regions of the Gaza Strip. It achieves this by facilitating the use of solar energy to operate agricultural water wells in Khan Yunis Governorate.

This project is implemented in partnership with the Palestinian Al Nakheel Association, and seven wells are expected to be rehabilitated to operate using solar energy within this project. By the deadline for applications (September 7, 2023), 79 applications had been received and field visits were carried out to validate the data and assess the condition of the wells.

Due to the outbreak of the war on Gaza, it was agreed with the donor to postpone the project activities with the possibility of modifying it according to urgent needs in the Gaza Strip after the end of the war.

Partner organisation: Palestinian Al Nakheel Association



The Palestinian Al Nakheel Association for Progress and Development is a non-governmental, non-profit charity founded in the city of Khan Yunis in 1998 and obtained its license from the Ministry of Interior in 2001. It works in the agricultural field, supporting national agricultural development and production and relying on local production to avoid the problems of the siege and closing the crossings. Its activities are concentrated in the two governorates, Khan Yunis and Rafah.



**ENHANCING ACCESS OF
VULNERABLE FARMERS
TO BASIC SERVICES IN THE
SOUTHERN REGION OF THE
GAZA STRIP PROJECT**

ENHANCING ACCESS OF VULNERABLE FARMERS TO BASIC SERVICES IN THE SOUTHERN REGION OF THE GAZA STRIP PROJECT

This project, implemented in partnership with the Palestinian Al Nakheel Association for Progress and Development, includes two components: firstly, to enhance access of vulnerable farmers to basic life-saving services through cash support, and secondly, to assist agricultural workers through the cash-for-work component in the southern area of the Gaza Strip. This project received USD 394,526 of funding from the Office for the Coordination of Humanitarian Affairs (OCHA) through the United Nation’s occupied Palestinian territory Humanitarian Fund (oPt HF) and aims at enhancing vulnerable farmers’ access to basic life-saving services, preserving their livelihoods, and assisting agricultural workers in the western part of Khan Yunis and Rafah governorates. It includes the following areas: Mawasi Khan Yunis, Western Line, Qaizan Abu Rashwan, Qaizan Al-Najjar, Mawasi Rafah, Oraiba, Musabah, Mirage.

Major Achievements of the Project during 2023:

- 160**
dunums of rehabilitated open agricultural land
- 80**
farmers benefited from the rehabilitation of their agricultural lands
- 80**
rehabilitated greenhouses
- 128**
workers benefited from temporary job opportunities in the agricultural sector
- 200**
farmers benefited from employing workers on their agricultural lands
- 16**
agricultural engineers benefited from temporary job opportunities
- 158**
internally displaced families benefited from one-time multi-purpose cash assistance worth USD 210 per family

Due to the state of emergency in Gaza since October 7 and in response to urgent needs, NDC coordinated with the UN OCHA oPt Humanitarian Fund to allocate the remaining grant value to be disbursed as multi-purpose cash assistance to 158 displaced families, a total of USD 30,000 was disbursed as a one-time payment at a rate of USD 210 per family.



مصادر

البوابة الفلسطينية للمؤسسات الأهلية

حملات وعرائض ومكتبة الكترونية
متخصصة بالعمل المؤسسي

PALESTINIAN
NGO PORTAL
(MASADER)

The Palestinian NGO Portal - Masader - is an electronic gateway specialised in serving and empowering the NGO sector. Through Masader, each NGO is able to publish and exchange its achievements including projects, programmes, studies, research, and annual reports. Therefore, the portal provides a wealth of information and a substantial database on Palestinian NGOs. In addition, it provides an open and liberal platform for dialogue on the NGO sector in Palestine.

Through the Palestinian NGO Portal (Masader), NDC seeks to achieve the following goals:

- Coordination, participation and exchange of information within the NGO sector in all regions and with other sectors.
- Establishment of an electronic database that includes comprehensive, updated and vital information about the NGO sector.
- Provision of a user-friendly interface so that the portal can be easily accessed and used by lay people, in order to facilitate NGOs work goals.
- Promotion of the application by NGOs of best practices in their work.
- Provision of a free and open platform for constructive dialogue on issues related to the NGOs work, including internal and development policies.

1,570

member NGOs

13,867

registered users on the site

51,090

visits to the portal in 2023

97,166

viewed pages

93+

financing opportunities published in 2023

8,700+

media materials published on the portal

1,000+

issues and publications on the portal



English

البوابة الفلسطينية للمؤسسات الأهلية
The Palestinian NGO Portal



To visit the Palestinian NGO Portal, please visit the following link or scan the code with a mobile phone camera.
www.masader.ps



SOCIAL AND GENDER EQUALITY ASSESSMENT

NDC is working on preparing a social and gender equality assessment with the objective identifying challenges with a gendered perspective for Palestinian Civil Society Organizations in East Jerusalem, with specific attention in support to the projects “Action for Identity and Resilience in Jerusalem (AJIR+)” and “Developing and expanding Saint Joseph Hospital”. The assessment is kindly funded by AFD and is in line with France’s International Strategy for Gender Equality. To that end, an agreement was signed on September 4, 2023. The first and second studies included social and gender equality evaluations as part of the Development and Expansion of Saint Joseph Hospital project, as well as phase two of the AJIR Programme. The third study addresses the gaps, challenges and needs of institutions that support gender equality, which will also be utilised by the AJIR Programme.

INSTITUTIONAL DEVELOPMENT

Auditing from a Gender Perspective

NDC prepared for the 2023 audit, from a gender perspective, of its systems, policies and procedures. A series of meetings were held with NDC staff, which resulted in several recommendations that were included in the ‘Auditing from a Gender Perspective’ report in addition to NDC work plan, to integrate gender issues across its various programmes. The recommendations were approved by NDC’s Board of Directors in July 2023.

Gaps Analysis and IT Manuals

In order to develop its procedures and policies in the field of information technology, NDC conducted an assessment of the technology environment and information technology at the Center. The gaps in this area were analysed compared to best international practices and standards, and a number of recommendations were made, including developing guidelines and policies that include data protection, the use of the Internet, email and social media, IT security, and data backup and recovery.



THANK YOU TO
OUR PARTNERS
IN SUCCESS

THANK YOU TO OUR PARTNERS IN SUCCESS

At the NGO Development Center (NDC), we extend our sincere thanks and appreciation to our donor partners and Palestinian NGOs for their continuous commitment to providing assistance and support to the poorest and most marginalized groups in Palestinian society, thereby helping to increase their resilience.

Additionally, we call on donors to continue providing this crucial and life-changing support, as well as to increase that support to the Palestinian NGO sector in order to help meet the escalating humanitarian needs of Palestinians in Gaza in particular and Palestine in general.



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Humanitarian
Fund

2023 FINANCIAL
STATEMENTS

INDEPENDENT AUDITOR'S REPORT

To the Supervisory Board Of
NGO Development Center (NDC)
Ramallah - Palestine

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of NGO Development Center (hereinafter "NDC"), which comprise the statement of financial position as of December 31, 2023, and the statement of activities, statement of changes in net assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the NDC as of December 31, 2023, and its financial performance, and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of NDC in accordance with the ethical requirements that are relevant to our audit of the financial statements in areas under the jurisdiction of the Palestinian Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements of NDC for the year ended December 31, 2022 were audited by another auditor who expressed an unmodified opinion on those statements on April 18, 2023.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing NDC's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate NDC or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the NDC's financial reporting process.

INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also,

- 1- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- 2- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- 3- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the NDC's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosure is inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause NDC to cease to continue as a going concern.
- 5- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

HLB PS - License number 201/2023
Ramallah - Palestine

Raed Abu El Eham

NGO Development Center (NDC)
Statement of Financial Position
As of December 31, 2023

	Notes	2023 USD	2022 USD
Asset			
Cash and cash equivalents	5	9,002,815	5,371,091
Contribution receivables	7	18,083,920	20,608,797
Other debit balances	6	29,195	29,728
Total Current Assets		27,115,930	26,009,616
Property and equipment, Net	8	79,996	66,054
Right of use assets, Net	11	120,922	-
Total Non Current Assets		200,918	66,054
Total assets		27,316,848	26,075,670
Liabilities and Net Assets			
Current liabilities			
Payables and accruals	9	57,714	858,472
Lease liability - current	11	13,435	-
Total current liabilities		71,149	858,472
Non current liabilities			
Provision for employees indemnity	10	499,246	413,922
Deferred revenues	12	35,741	-
Lease liability - non current	11	107,487	-
Total Non current liabilities		642,474	413,922
Total Liabilities		713,623	1,272,394
Net Assets			
Unrestricted net assets		865,267	891,915
Investment in property and equipment		79,996	66,054
Temporary restricted net assets	13	25,657,962	23,845,307
		26,603,225	24,803,276
Total liabilities and Net Assets		27,316,848	26,075,670

The accompanying Notes form an integral part of the financial statements and should be read with them.

NGO Development Center (NDC)
Statement of Activities
For the year ended December 31, 2023

	Notes	Unrestricted Contribution USD	Temporary Restricted Contribution USD	2023 USD	2022 USD
Grants and Revenues					
Grants and contributions	13	-	9,420,778	9,420,778	17,706,400
Deferred revenues recognized	12	2,488	(38,229)	(35,741)	-
Other revenues		49,098	-	49,098	26,842
General Assembly members fees		903	-	903	931
Total grants and revenues		52,489	9,382,549	9,435,038	17,734,173
Net assets released from restriction	13,14	7,504,346	(7,504,346)	-	-
		7,556,835	1,878,203	9,435,038	17,734,173
Expenses					
Operating expenses	14	(7,461,936)	-	(7,461,936)	(7,401,268)
Depreciation of property and equipment	8	(21,129)	-	(21,129)	(21,699)
Depreciation on right of use assets	11	(13,436)	-	(13,436)	-
Interest expense on lease liability	11	(3,964)	-	(3,964)	-
(Loss) Gain on foreign currency		(62,706)	460,889	398,183	(284,430)
(Loss) Gain on sale of property and equipment		(6,370)	-	(6,370)	375
Total expenses		(7,559,541)	460,889	(7,108,652)	(7,707,022)
(Decrease) Increase in net assets during the year		(12,706)	2,339,092	2,326,386	10,027,151

The accompanying Notes form an integral part of the financial statements and should be read with them.

NDC MEMBERSHIP IN NETWORKS AND COALITIONS ON LOCAL, ARAB AND INTERNATIONAL LEVELS IN 2023



Civil Society Team for
Enhancing Public Budget
Transparency



Affiliated Network for
Social Accountability in the
Arab World



Arab Foundations Forum

Chairman of the Board of Directors: Mr. Zahi W. Khouri

NDC Director: Mr. Ghassan Kasabreh

Legal Advisor: Mr. Rasem Kamal

External Auditor: HLB PS



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